Project Management

Enabling Breakthrough Performance

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Positioning and Target Audience

This course is designed for anyone who needs to understand and apply the basic principles of project execution and control.

This includes those beginning a career in project management, business analysts, systems analysts, software developers, quality analysts, implementation analysts, project stakeholders and end users.

A leading global consulting firm selected this course as part of a program for delivery to business managers who, despite not being called "project managers", must nevertheless run projects.

Foundation Class in Project Execution and Control

Course PM704 – 1 day

Unit 1: Project Execution

- From planning to execution
- Action planning versus control planning
- The best laid plans: project realities and challenges: time, cost and scope realities; business, sponsorship and stakeholder realities; project team realities; implementation realities
- The people and their roles in project execution

Unit 2: Project Control

- Project control as the recognition of deviation from plan
- Realignment of reality and planning
- Tracking progress: schedules, milestones, product and release backlogs: status reporting versus performance reporting; integration with risk planning; integration with financial planning
- Project control and managing constraints that are positioned as requirements
- Managing change

Unit 3: Closing the Project

- Abnormal Termination
 - Milestones and the revisiting of the business case
 - Changing business realities: marketplace realities; requirements realities; sponsorship realities
 - The project is on hold what this really means
- Normal Termination
 - The quality assurance and testing matrix
 - Acceptance testing at the deliverables level
 - Acceptance testing at the project level
 - Closing the project: dealing with known problems in the deliverables set; warranties
 - Responding to last minute change requests / demands
 - Application release management

For more information call us at 416-236-3005

SOLUTIONS ALIGNED TO STRATEGY



